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| AGENCY NAME: | South Carolina State Library |          |     |
| AGENCY CODE: | H87                          | SECTION: | 027 |



Fiscal Year 2013-14  
Accountability Report

### SUBMISSION FORM

|                       |  |
|-----------------------|--|
| <b>AGENCY MISSION</b> | <p>The South Carolina State Library optimizes South Carolina's investment in library and information services. We do this by:</p> <ul style="list-style-type: none"> <li>• Supporting good governance for South Carolinians through the provision of research and information services to elected officials and state government personnel.</li> <li>• Providing equal access to information for all South Carolinians.</li> <li>• Ensuring collaboration and cooperation among information providers and cultural institutions.</li> <li>• Defining standards for libraries and librarianship that promote professionalism and excellence among library personnel statewide.</li> <li>• Providing and promoting superior library and information services through research, development and implementation of leading edge practices.</li> <li>• Advocating for innovation and learning in order to create a better informed and more highly skilled South Carolina citizenry.</li> </ul> |
|-----------------------|--|

Please identify your agency's preferred contacts for this year's accountability report.

|                           | <u>Name</u>   | <u>Phone</u>   | <u>Email</u>                 |
|---------------------------|---------------|----------------|------------------------------|
| <b>PRIMARY CONTACT:</b>   | Leesa Benggio | (803) 734-8668 | lbenggio@statelibrary.sc.gov |
| <b>SECONDARY CONTACT:</b> | Denise Lyons  | (803) 734-6061 | dlyons@statelibrary.sc.gov   |

I have reviewed and approved the enclosed FY 2013-14 Accountability Report, which is complete and accurate to the extent of my knowledge.

|   |                                |
|---|--------------------------------|
| <b>AGENCY DIRECTOR</b><br><b>(SIGN/DATE):</b> |                                |
| <b>(TYPE/PRINT NAME):</b>                     | Leesa Benggio, Acting Director |

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|                                  |               |
|----------------------------------|---------------|
| BOARD/CMSN CHAIR<br>(SIGN/DATE): |               |
| (TYPE/PRINT NAME):               | Deborah Hyler |

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### **AGENCY'S DISCUSSION AND ANALYSIS**

Libraries empower the people of South Carolina to learn, to achieve, and to compete. Valuing the tried-and-true practices of the past while preparing for the demands of the future, the State Library responds to the changing needs of people of all ages and abilities, providing technology to enhance knowledge-seeking, and helping citizens pursue personal and professional interests. The State Library builds organizational capacity in public libraries by continuously updating resources and improving program implementation. The State Library's specific contributions and significant achievements for Fiscal Year 2014 follow.

#### **Administration**

The State Library entered the second phase of renovation of the physical facility in 2014. The previous year's consolidation of two buildings brought all agency personnel into closer proximity, increasing our ability to collaborate and improve our team-based approach to service provision. The library's collection received a much needed reorganization and diversification in format, resulting in an accessible, purpose-driven collection of resources for library and government personnel. We continued to actively recruit interns from area colleges to assist with research and service development. Intern involvement helps to ensure that new information management graduates are industry ready.

#### **Good Governance**

As an agency of state government, SCSL's stake in good governance is high. Our staff, services and available resources are committed to excellent governmental practice in South Carolina. Along with attention to day-to-day high quality operations, we constantly seek to maximize our investment in informational resources for citizens through innovation and partnerships. Outreach to our fellow employees in state agencies has paid off in increased awareness and use of library resources and services by fellow state workers. Our efforts to equip state government employees with training and exposure to social media and current technology tools enables them to effectively and efficiently meet the demands of their positions in government.



In 2014 the State Library created individual demographic profiles for each South Carolina legislative district and presented these to every House and Senate member. The profiles include crucial information on education, population, finance, and employment, packaged for ease of use, and also available online for quick access at <http://statelibrary.sc.libguides.com/sc-legislative-research>.

#### **Technology**

The increasing popularity, speed and diversity of information delivery platforms are critical elements in 21<sup>st</sup> century library service provision. The State Library aspires to keep ahead of the curve in mastering these new products and services through investigation and adoption of newly-developing hardware options, applications, software and online tools. Advancements in technologies are recognized as powerful tools for government as well as for citizens. We regard each library as an essential site of community engagement with government, from the least technology-literate citizens to the most advanced mobile device users. The State Library's online collections and public access computers are just the front end of a coordinated internal effort to capture and collect information useful to the public and to community leaders and decision-makers.

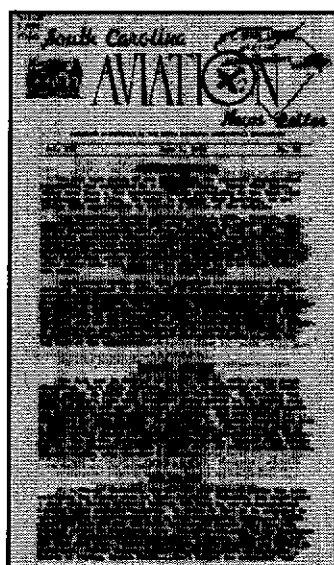
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### **Universal Access to Information**

Discus is a collection of online informational databases and other resources selected by the State Library and made available to every South Carolina citizen. Now in its 16<sup>th</sup> year of operation, Discus is the information product most associated with the State Library. The K-12 community relies on the 24/7 provision of academic resources. Every grade school student is introduced to Discus and has the ability to use it extensively for homework assistance and personal pursuits. Teachers rely on Discus resources for curriculum support. Ongoing attention to the ever-changing world of electronic offerings and feedback from the school library community enables State Library staff to pinpoint and procure appropriate resources. Discus staff conducted awareness and skills training throughout the year for school personnel. South Carolinians performed over 28 million retrievals for an astounding 43% increase in usage for the year.

In addition, the State Library maintains an information-rich website of pertinent information and data on operational and administrative topics for librarians and other constituents. The site is arranged as traditional pages and as a set of guides logically arranged for easy access by information seekers.

### **Digitization**



It is rare to find a public library today that does not have an expanding digital collection, or a keen interest in providing this service for its community. Digital collections encompass community history, biographical portraits of outstanding citizens, maps, and historic documents and photographs, all accessed freely from home or work as well as at the library. The move into digitization in libraries has exploded in the past few years as new technologies have simplified the process of bringing historic and cultural images online. The State Library has responded by devoting staff and technology resources to creating digital collections of great interest to SC citizens.

In addition to several important historical digital collections created in 2014, over 4,200 state agency documents were added to the State Documents Depository ([dc.statelibrary.sc.gov](http://dc.statelibrary.sc.gov)) for a total database of over 12,760 items available online from over 80 state government entities. In FY2014, the State Documents Depository received 116,000 page views from 11,284 users. The online State Documents Depository allows South Carolina citizens immediate access to the work of state government.

### **Resource Sharing**

SCLENDS (the South Carolina Library Evergreen Network Delivery System) is a universal catalog of materials, of which the State Library is a founding member. The State Library hosts the interactive services of SCLENDS and continues to be a member library. SCLENDS provides a common listing of available materials and related functionality for users of the 20 member counties. Information about books in all formats, audio materials and DVDs, and an increasing number of digital offerings can be accessed 24/7 in the SCLENDS catalog using any browser, from any electronic device. 2.76 million items are available to consortium members. SCLENDS cardholders now represent 28% of the state's population and borrowed over 4,276,000 items, using a cost-effective inter-county delivery service to move items efficiently from library to consumer. Member libraries save the costs of purchasing and processing shared library materials.

SCSL continued in 2014 to build its focused collection of ebook titles for South Carolina state government employees. The collection currently numbers over 147,805 titles of the latest business, government, and

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technology e-books. At an average cost of \$87 per print copy, the savings realized by state agencies is nearly \$13 million.

### **Public Libraries**

The State Library has sole responsibility for administering and monitoring state funds allocated to public libraries for services to citizens. Since its founding, SCSL has also sustained a nurturing environment for public library workers to overcome local deficiencies in the workforce. Training and staff development, strategic and long-range planning, advocacy and alternative funding for libraries and other operational topics are among SCSL services at the ready for public libraries. We also administer the certification program for public librarians. Consultation services help busy library staff to more effectively manage administrative functions such as E-Rate filing, so that public libraries and schools can access telecommunications and the Internet. Other popular consultant services include human resources, financial management, and Board development. Additionally, traditional direct public library services such as small business outreach, workforce development, collection management, and family literacy continue to be needed. The State Library shares expertise and program assistance to support these efforts.

An important factor in motivating public libraries to strive for excellence is the provision of grant funding to support local projects that address specific needs. Federal funding in the form of LSTA subgrants is awarded to enterprising libraries which use the funds to produce needed change for residents, such as skills development, enhanced knowledge and literacies, or motivation to achieve academically.

These efforts all serve to improve and strengthen public libraries so that they will always be available to South Carolinians. The State Library performs these functions in increasingly sophisticated and inclusive ways that focus resources where they are needed, maximize local involvement, and avoid duplication.

### **Children and Families**

A strong commitment to reading and literacy services for all ages remains a primary focus of libraries at all levels. South Carolina continues to struggle with deficiencies in technological and financial literacy as well as print/reading literacy. The State Library is a key partner with other agencies in defining the school- and reading-ready child, providing services and resources to maximize state resources supporting that child and his or her family. In addition, grant funding was made available for public programs hosted at libraries to encourage early childhood learning and family involvement in early learning.

Libraries address the “summer reading gap” for school-age children with programs designed for both enjoyment and skill maintenance. StoryFestSC is the State Library’s annual celebration of reading. Held in Columbia each June, StoryFestSC launches the annual statewide Summer Reading Program conducted in public libraries and supported by school libraries. StoryFestSC gathers audiences to enjoy beloved authors and popular storytellers in partnership with the South Carolina State Museum. The fourth annual StoryfestSC on June 7, 2014 featured storytellers, crafts, a “green screen” photo activity, and children’s authors Nina Crews and Brian Lies. More than 100 volunteers contributed nearly 700 total volunteer hours. 1663 children and adults (485 families) attended from 26 South Carolina counties.



The State Library’s highly successful *Day By Day Literacy Calendar* continued to support family reading efforts in 2014. Designed as an interactive perpetual calendar in both print and electronic formats and in Spanish, the Literacy Calendar is available without cost to any organization offering programs for young children. The Literacy Calendar

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is tied to SC curriculum standards. A variety of fun learning activities, creative elements and family-friendly references are beautifully presented. *Day by Day SC*, the online version of the Literacy Calendar, incorporates 24/7 access to Tumblebooks, a database of read-aloud/read-along stories for children. *Day by Day SC* has been nationally recognized. The State Library has distributed over 50,000 free Literacy Calendars since this program began.

### **Support for Students**

21<sup>st</sup> century South Carolina students are accustomed to using electronic tools and online resources to supplement printed texts and classroom instruction. Along with the Discus databases so important for homework assignments and higher-level research, the State Library provides other tools for technology-savvy students. StudySC ([studysc.org](http://studysc.org)) provides a rich selection of web-based images and information easily searched with the omnipresent student cellphone. StudySC is a carefully selected and arranged set of student-friendly resources and links using appropriate terminology and design. A unique set of South Carolina-specific information sources are arranged by grade level and subject area.

### **Services to Teens**

The State Library has made a special effort to develop supportive and appealing services for South Carolina teenagers in recent years, with the objective of drawing this age group to the library for both personal development opportunities and to encourage civic engagement. Teens are particularly interested in electronic resources and new technologies, and are eager to explore and master social software as a means to connect, communicate, and learn. Electronic gaming is another sure draw for teens at the library. Gaming increases skills in the use of technology equipment through learning about and using game processes and strategies, following narrative structures, and participating as part of a team. The State Library placed gaming equipment in 16 public libraries in 2014. Gaming programs at libraries increase teens' awareness of and access to a range of services and skills, including reading materials, technology offerings, interaction with library staff, and social interaction.

### **Workforce Development**

The State Library continues to tackle stubbornly high unemployment numbers in South Carolina's small towns and rural areas through workforce development outreach services located in public libraries and elsewhere in local communities. Library staff address specific needs in job seeking, with the goal of improving personal skills and knowledge to help citizens get back to work. Especially needed is assistance with resume writing and navigating online job applications. In 2014 State Library staff helped 139 hard-to-employ individuals (including ex-offenders) through resume workshops and related career assistance sessions. In addition, staff presented 13 on-site workforce development workshops and library staff training sessions to over 500 participants. These trainings help citizens gain personal skills needed for employment.

The State Library's WorkSC website ([worksc.org](http://worksc.org)) enables citizens to access an array of excellent career development resources. This site has received national recognition. The site was visited 42,290 times, primarily by South Carolina residents, who performed 107,289 pageviews in 2014. The State Library works with agencies such as DEW, the State Workforce Investment Board, local Workforce Investment Boards, the State Office of Human Resources, and DSS to promote worker assistance services and avoid duplication of programs. The State Library's workforce development program will continue its efforts to improve employment outcomes for South Carolinians as long as needed.



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### **Talking Book Services**

South Carolinians with visual impairments depend on the State Library's Talking Book Services for professionally-delivered, personally-tailored services to the blind and others who are unable to use standard printed materials due to vision problems. Persons with physical disabilities or conditions that make reading difficult are also eligible for services. TBS offers audio books, Braille materials, and large print books. Also on hand are audio magazines and described videos. Assistive and adaptive devices are available for in-house use at the State Library to aid readers who cannot use conventional text. Talking Book Services improve the quality of life for thousands of South Carolinians.

In 2014, TBS staff:

- Added over 700 new patrons for an active membership of 6000.
- Provided telephone assistance to an average of 50 users each day.
- Provided 253,909 books to over 5700 patrons.
- Hosted the second annual art competition for blind or visually impaired K-12 students.
- Maintained a collection of over 300,000 items.




### **KEY CHALLENGES FOR THE STATE LIBRARY**

1. The State Library continues to lack sufficient funds to accomplish all of its objectives in any given fiscal year. The majority of our State support consists of pass-through funds to public libraries in the form of State Aid or Discus resource purchases. Decreased State funding over the recent recessionary years are slowly being restored but costs of staffing and service provision are rising rapidly.
2. Talking Book Services, one of our largest financial commitments to statewide programs, receives no State support. The agency's total reliance on Federal funding for this vital program is a precarious situation that must be changed. Currently, the program is operating below the required minimum recommended staffing level.
3. Costs of providing web-based resources continue to rise each year. New high quality resources are continually becoming available to meet focused needs. Over the years federal funding has covered increasing costs. We believe state funding is the appropriate revenue source for these expenditures, as online information resources benefit virtually every segment of the state's population, from old to young and at every level of the economy.
4. The State Library's staff is stretched to the limit, in many cases performing the duties of more than one unfilled staff position. Existing positions have been repurposed to meet the needs of our community. SCSL is in the process of filling all allocated positions, completing this process in November 2014. Without additional staff it will be difficult to accomplish all of the agency's goals.

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| Agency Code: |  | H87                          | Section:      |  | 027                          |   |                 | Accountability Report   |                         |
|              |  |                              |               |  |                              |   |                 | Performance Measurement Template  |                         |
| Item         | Performance Measure  | Last Value                   | Current Value | Target Value   | Time Applicable              | Data Source and Availability                                | Reporting Freq. | Calculation Method  | Associated Objective(s) |
| 1            | Usage of Discus online resources is increased (SC total usage)   | 16,157,499                   | 28,743,632    | Usage growth due to promotional efforts and increased interest in resources  | July 1, 2013 - June 30, 2014 | Calculated by Agency's Director of Information Services     | Annual          | Comparison of annual totals   | 1.2.1                   |
| 2            | Skills are improved in the use of Discus online resources - Trainings are provided for Discus users  | 142                          | 94            | Correlates with need/requests for training                                   | July 1, 2013 - June 30, 2014 | Reported by Discus staff                                    | Annual          | Report for time period specified  | 1.2.1                   |
| 3            | Skills are improved in the use of Discus online resources for school and library personnel - Number trained in skills development workshops  | 2,961                        | 1628          | Correlates with need/requests for training                                   | July 1, 2013 - June 30, 2014 | Reported by Discus staff                                    | Annual          | Report for time period specified  | 1.2.1                   |
| 4            | Cost savings are realized in implementing collaborative/consortia purchases - Savings on cost of Discus online resources purchased by the State Library over individual purchases by schools and libraries | \$54 million                 | \$57 million  | Increased ratio of savings to libraries through centralized purchasing power | July 1, 2013 - June 30, 2014 | Calculated by Agency's Director of Information Services     | Annual          | Cost of databases if purchased by individual schools and libraries minus costs when licensed for the entire state. Negotiation of contracts and consortial arrangements result in additional savings over time. | 1.3.1                   |
| 5            | Interest in Talking Book Services - Number of volunteer hours committed to recording for the blind.  | 3270                         | 3085          | Increase as possible   | July 1, 2013 - June 30, 2014 | Reported by Director of Talking Books Services              | Annual          | Report for time period specified  | 2.1.1                   |
| 6            | Usage of Talking Books Services is increased - Number of registered patrons  | 5300                         | 5679          | 10% annual increase  | July 1, 2013 - June 30, 2014 | TBS Members, Reported by Director of Talking Books Services | Annual          | Documentation of registered TBS patrons.  | 2.1.2                   |
| 7            | The demand for personal assistance provided by Talking Books Services staff is met - Average number served daily   | 50                           | 50            | Maximum that can be handled by staff   | July 1, 2013 - June 30, 2014 | Reported by Director of Talking Books Services              | Annual          | Simple tally  | 2.1.2                   |
| 8            | Available TBS resources are used - Number of items used by patrons   | 242,462                      | 253,909       | 1% annual increase   | July 1, 2013 - June 30, 2014 | Reported by Director of Talking Books Services              | Annual          | Report for time period specified  | 2.1.2                   |
| 9            | Employability and job-seeking skills for citizens are improved through workforce development training sessions - Number of training opportunities provided   | 112                          | 80            | Correlates with unemployment rate; decrease is a positive measure            | July 1, 2013 - June 30, 2014 | Reported by Workforce Development staff                     | Annual          | Report for time period specified  | 2.2.1                   |
| 10           | The unemployed gain job-seeking skills through workforce development training - Number of individuals attending training sessions  | n/a                          | 1899          | Correlates with unemployment rate; decrease is a positive measure            | July 1, 2013 - June 30, 2014 | Reported by Workforce Development staff                     | Annual          | Tally of attendance   | 2.2.1                   |
| 11           | The State Library provides resources for citizens seeking employment - Number of visitors to the WORKSC website  | 42,290                       | 84,078        | Correlates with unemployment rate; decrease is a positive measure            | July 1, 2013 - June 30, 2014 | Tracked and reported by Google Analytics                    | Annual          | Report for time period specified  | 2.2.1                   |



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| <div>  <div>Fiscal Year 2013-14<br/>Accountability Report</div> </div> |   |                              |               |  |                              |   |                 |  |                         |
| Performance Measurement Template  |   |                              |               |  |                              |   |                 |  |                         |
| Item  | Performance Measure   | Last Value                   | Current Value | Target Value   | Time Applicable              | Data Source and Availability                            | Reporting Freq. | Calculation Method   | Associated Objective(s) |
| 12  | Employability and job-seeking opportunities for citizens are available through the WORKSC website - Number of pageviews of the website  | 297,275                      | 107,289       | Correlates with unemployment rate; decrease is a positive measure        | July 1, 2013 - June 30, 2014 | Tracked and reported by Google Analytics                | Annual          | Report for time period specified   | 2.2.1                   |
| 13  | State Government worker comfort level and searching skills with online governmental information are improved - Number of SCSL workshops and webinars offered                  | 77                           | 61            | Correlates with need/requests for assistance                             | July 1, 2013 - June 30, 2014 | Reported by Agency Information Services staff           | Annual          | Simple tally   | 3.1.1                   |
| 14  | State Government worker comfort level and searching skills with online governmental information are improved, as demonstrated by participation in SCSL workshops and webinars | 1155                         | 925           | Correlates with need/requests for assistance                             | July 1, 2013 - June 30, 2014 | Reported by Agency Information Services staff           | Annual          | Tally of attendance  | 3.1.1                   |
| 15  | Social media content generated by state government agencies is more easily accessible by the public - Social media items by agency in the State Agency Social Media Library   | n/a - First year of service  | 202,638       | 10% annual increase  | July 1, 2013 - June 30, 2014 | Reported by Agency Information Services staff           | Annual          | Report for time period specified   | 3.4.1                   |
| 16  | Social media content generated by state government agencies is more easily accessible by the public - Pageviews of the SC State Government Social Media Library               | n/a - First year of service  | 1890          | 10% annual increase in activity  | July 1, 2013 - June 30, 2014 | Reported by Agency Information Services staff           | Annual          | Google Analytics reported by staff   | 3.1.1                   |
| 17  | Technology literacy for SC residents and state government workers is improved - Number of technology trainings  | n/a                          | 1930          | 10% annual increase  | July 1, 2013 - June 30, 2014 | Agency's Director of Information Services               | Annual          | Report for time period specified   | 3.1.1                   |
| 18  | Professional materials and information are made accessible for South Carolina workers free of charge - Size of electronic collection  | 11,000                       | 147,805       | Downloadable e-books collections increase annually with budget allotment | July 1, 2013 - June 30, 2014 | Agency's Director of Information Services               | Annual          | Snapshot report  | 3.2.1                   |
| 19  | Professional materials and information used by South Carolina workers - Use of electronic collection (number of retrievals)   | n/a                          | 35,665        | 10% annual increase  | July 1, 2013 - June 30, 2014 | Online vendor report                                    | Annual          | Report for time period specified   | 3.2.1                   |
| 20  | Cost savings realized by making downloadable E-books available  | \$110,550                    | \$12,959,542  | Constantly seeking ways to maximize savings                              | July 1, 2013 - June 30, 2014 | Calculated by Agency's Director of Information Services | Annual          | Additional resources purchased. Aggregate cost of individual book titles if purchased by state government employees. (YPB Library Services 2013 New Book Price Report) | 3.2.1                   |



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| Agency Code: |   | HS7                          | Section:       | 027   |                              |  |                 | Accountability Report   |                         |
|              |   |                              |                |   |                              |  |                 | Performance Measurement Template                                      |                         |
| Item         | Performance Measure   | Last Value                   | Current Value  | Target Value  | Time Applicable              | Data Source and Availability   | Reporting Freq. | Calculation Method  | Associated Objective(s) |
| 31           | Improved access to more materials through a collaborative approach - Number of materials available through the SCLENDS catalog  | 2.5 million                  | 2.76 million   | 10% increase  | July 1, 2013 - June 30, 2014 | Agency's Director of Information Services                                  | Annual          | Snapshot report   | 6.1.1                   |
| 32           | Improved access to more materials through a collaborative approach - Number of materials circulated through the SCLENDS catalog   | 4,226,951                    | 4,276,989      | Usage grows with addition of new materials and new users        | July 1, 2013 - June 30, 2014 | Agency's Director of Information Services                                  | Annual          | Report for time period specified                                      | 6.1.1                   |
| 33           | Access to government publications and information is improved by collecting documents from State Agencies - Number of items in the State Documents Digital Depository                               | 8526                         | 12,760         | 100% of State Agencies contributing born digital items          | July 1, 2013 - June 30, 2014 | Reported by Agency Information Services staff                              | Annual          | Snapshot report   | 6.1.2                   |
| 34           | Access to government publications and information demonstrated by use of the State Documents Digital Depository - Number of visits to the Depository  | 73,000                       | 116,000        | 10% annual increase   | July 1, 2013 - June 30, 2014 | Google Analytics report  | Annual          | Report for time period specified                                      | 6.1.2                   |
| 35           | Support for public library activities and operations demonstrated through dispersal of federal dollars to libraries - Number of subgrants to fund local projects designed to meet needs of citizens | 83                           | 90             | 100% of public libraries receive at least one subgrant annually | July 1, 2013 - June 30, 2014 | LSTA subgrants awarded to public and academic libraries - LSTA Coordinator | Annual          | Report for time period specified                                      | 6.2.1                   |
| 36           | Support for public library activities and operations demonstrated through dispersal of state dollars to libraries - State funds for core library services   | \$8,802,743.00               | \$9,324,766.00 | Restore matching funds required for federal dollars             | July 1, 2013 - June 30, 2014 | State Aid and Lottery funds  | Annual          | Per capita allocation and agency funding per annual State legislation | 6.2.2                   |

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Program Template

| Program/Title                                    | Purpose   | FY 2012-13 Expenditures |            |              |              | FY 2013-14 Expenditures |              |              |              | Associated Objective(s)                                       |
|--|---|-------------------------|------------|--------------|--------------|-------------------------|--------------|--------------|--------------|---|
|  |   | General                 | Other      | Federal      | TOTAL        | General                 | Other        | Federal      | TOTAL        |   |
| I. Administration                                | To support the Agency's operations and services to all constituents by funding appropriate infrastructure, staffing, and needed resources at the State Library facility                                   | \$ 1,153,333            | \$ 3,023   | \$ 178,422   | \$ 1,334,778 | \$ 1,127,343            | \$ 4,990     | \$ 251,710   | \$ 1,384,043 | 1.1.1, 1.2.1, 1.3.1   |
| II. Talking Books Services                       | To support the goals and objectives of the Talking Books Services statewide programs for South Carolina citizens who are blind or otherwise unable to utilize traditional library resources and materials | \$ -                    | \$ 145,862 | \$ 642,476   | \$ 788,338   | \$ -                    | \$ 21,346    | \$ 432,647   | \$ 453,993   | 2.1.1, 2.1.2  |
| III. Information Technology and Library Services | To provide resources in multiple formats for 24/7 access to information and materials needed for academic, workforce, and personal achievement  | \$ 2,203,936            | \$ -       | \$ 1,181,377 | \$ 3,385,313 | \$ 2,824,182            | \$ 11,616    | \$ 1,143,097 | \$ 3,978,896 | 2.2.1, 3.1.1, 3.2.1, 3.3.1, 3.4.1, 4.1.1, 4.2.1, 4.3.1, 4.4.1 |
| IV. Library Development                          | To support public library services and operations to citizens statewide, including staff development and technology infrastructure  | \$ 86,704               | \$ -       | \$ 496,902   | \$ 583,606   | \$ 58,998               | \$ 6,560     | \$ 555,687   | \$ 621,245   | 5.1.1, 6.1.1, 6.1.2, 6.2.2                                    |
| V. Pass Through                                  | Funding for public libraries to maintain and grow local library services to county populations  | \$ 5,365,581            | \$ 733,000 | \$ 336,790   | \$ 6,435,371 | \$ 5,365,581            | \$ 1,341,395 | \$ 255,526   | \$ 6,962,502 | 6.2.1   |